## APPENDIX D

## WITNESSES AT PUBLIC MEETINGS

Robert M. Ball	Visiting Scholar, Center for the Study of Public Policy
	Commissioner, Social Security Administration, 1962-1973
Charles Bernhardt	Labor Relations Specialist, National Federation of Federal Employees
William F. Bolger	Postmaster General, U.S. Postal Service
Daniel P. Bourque	Deputy Administrator, Health Care Financing Administration
Daniel Brier	Group Director for Welfare, Human Resources Division, General Accounting Office
Hale Champion	Executive Dean, John F. Kennedy School of Government, Harvard University
	Under Secretary, Department of Health, Education, and Welfare, 1977-1979
Jacob Clayman	President, National Council of Senior Citizens
Wilbur J. Cohen	Professor of Public Affairs, LBJ School of Public Affairs, University of Texas at Austin
	Secretary, Department of Health, Education, and Welfare, 19684969
Carolyne K. Davis	Administrator, Health Care Financing Administration
James E. Davis, M.D	Vice Speaker of the House of Delegates, American Medical Association

Alan L. Dean	Consultant and Member, National Academy of Public Administration
	Chairman, National Academy of Public Administration 1977-1981
Francis D. DeGeorge	Deputy Inspector General, Department of Commerce
	Deputy Commissioner (Operations), Social Security Administration, 1979
Joseph Delfico	Associate Director, Income Security Programs, Human Resources Division, General Accounting Office
Robert A. Derzon	Vice President, Lewin and Associates
	Administrator, Health Care Financing Administration 1977-1978
Herbert R. Doggette Jr	Deputy Commissioner (Operations), Social Security Administration
Thomas Dowdal	Group Director for Medicare, Human Resources Division, General Accounting Office
Louis D. <b>Enoff</b> •	Acting Deputy Commissioner (Programs and Policy), Social Security Administration
Frank Ferris	Director, Negotiations Department, National Treasury Employees Union
Robert P. Fleminger	President, National Council Social Security Management Associations, Inc.
Richard L. Fogel • •	Director, Human Resources Division, General Accounting Office

John Harris	Special Assistant to the National President, American Federation of Government Employees
	Council President, National Council of SSA Field Operations Locals, American Federation of Government Employees, 1979-1983
Patricia Roberts Harris	Professor of Law, National Law Center, George Washington University
	Secretary, Department of Health, Education, and Welfare/Health and Human Services, 1979-1981
Timothy P. Kilcullen	Associate, Gibson-Hunt Associates
	Deputy Project Manager, Social Security Task Force, President's Private Sector Survey on Cost Control (Grace Commission), 1982-1983
Lewis J. Krulwich	Partner, Price Waterhouse
-	Project Manager, Federal Management Systems Task Force, President's Private Sector Survey on Cost Control (Grace Commission), 1982-1983
Andrew Kulanko	Group Director for SSA Retirement, Human Resources Division, General Accounting Office
Jerome Kurtz	Partner, Paul, Weiss, Rifkind, Wharton & Garrison
•	Commissioner,

Internal Revenue Service,

1977-1980

John W. Lainhart IV . . . . . . Director, Office of ADP Audits and Technical Support, Office of the Inspector General, Department of Transportation Group Director for Human Services, Information Management and Technology Division, General Accounting Office, 1983-1984 Marshall S. Mandell . . . . . . . Deputy Commissioner (Systems), Social Security Administration John L. McLucas . . . . . . . . . . Executive Vice President and Chief Strategic Officer, Communications Satellite Corporation Administrator, Federal Aviation Administration, 1975-1977 Martha A. McSteen . . . . . . . . Acting Commissioner, Social Security Administration Rufus  $E_{\bullet}$  Miles Jr. . . . . . . Writer and Consultant Assistant Secretary for Administration, Department of Health, Education, and Welfare, 1961-1965 William A. Morrill ... . . . . President, Mathematica Policy Research, Inc. Assistant Secretary for Planning and Evaluation, Department of Health, Education, and Welfare, 1973-1977 Assistant Director, Office of Management and Budget, 1972-1973 Thomas D. Morris . . . . . . . Inspector General, Department of Health, Education, and Welfare, 1977-1979

Robert J. Myers	Consulting Actuary
	Executive Director, National Commission on Social Security Reform, 1982-1983
	Deputy Commissioner, Social Security Administration, 1981-1982
Richard P. Nathan	Professor of Public and International Affairs, The <b>Woodrow</b> Wilson School of Public and International Affairs, Princeton University
	Deputy Under Secretary, Department of Health, Education, and Welfare, 1971-1972
Paul H. <b>O'Neill</b>	Senior Vice President, Paperboard and Packaging, International Paper Company
	Deputy Director, Office of Management and Budget, 1974-1977
Jack W. Owen	Executive Vice President and Director of the Washington Office, American Hospital Association
Robert E. Rinehimer	Consultant in Health Insurance Administration
	President, Pennsylvania Blue Shield, 1970-1981
Stanford G. Ross	. Partner, Arnold and Porter
•	Commissioner, Social Security Administration, 1978-1979
Nelson J. Sabatini	. Acting Deputy Commissioner (Management and Assessment), Social Security Administration

Leonard D. Schaeffer . . . . . . President and Chief Executive Officer, Group Health, Inc. Administrator, Health Care Financing Administration, 1978-1980 Richard S. Schweiker . . . . . . President, American Council of Life Insurance Secretary, Department of Health and Human Services, 1981-1982 Lawrence T. Smedley . . . . . . . Associate Director. Department of Occupational Safety, Health, and Social Security, AFL-CIO Peter L. Szanton . . . . . . . . Policy and Management Consultant, Hamilton, Rabinovitz, & Szanton, Inc. Associate Director, Office of Management and Budget, 1977-1979 Barry **Tice** . . . . . . . . . . . . Group Director for Disability Programs, Human Resources Division, General Accounting Office Edward L. Toby . . . . . . . . . Immediate Past President, National Council Social Security Management Associations, Inc. Barry L. Van Lare . . . . . . . Staff Director, Committee on Human Resources, National Governors Association Associate Commissioner, Social Security Administration, 1977-1980 Aubrey  $J_{\bullet}$  Wagner . . . . . . . . Consultant Director and Chairman of the Board, Tennessee Valley Authority, 1961-1978 Edward T. Weaver . . . . . . . Executive Director, American Public Welfare

Association, Inc.

Paul R. Willging . . . . . . . Executive Vice President, National Council of Health Centers Vice President. Blue Cross/Blue Shield of Greater New York, 1982-1983 Deputy Administrator, Health Care Financing Administration, 1981-1982 Suzanne H. Woolsey . . . . . . Partner, Health, Education, and Legal Services Consulting Group, Coopers & Lybrand Associate Director, Office of Management and Budget, 1977-1980 Don I. Wortman . . . . . . . . Management Consultant Project Director, Federal Management Deregulation Project, National Academy of Public Administration, 1982-1983 Deputy Commissioner and Acting Commissioner, Social Security Administration, 1977-1978 Acting Administrator, Health Care Financing Administration, 1977 John D. Young . . . . . . . . . . Professor of Public Management, American University Assistant Secretary for Management and Budget, Department of Health, Education, and Welfare, 1977 Assistant Secretary, Comptroller, Department of Health, Education, and Welfare, 1973-1977